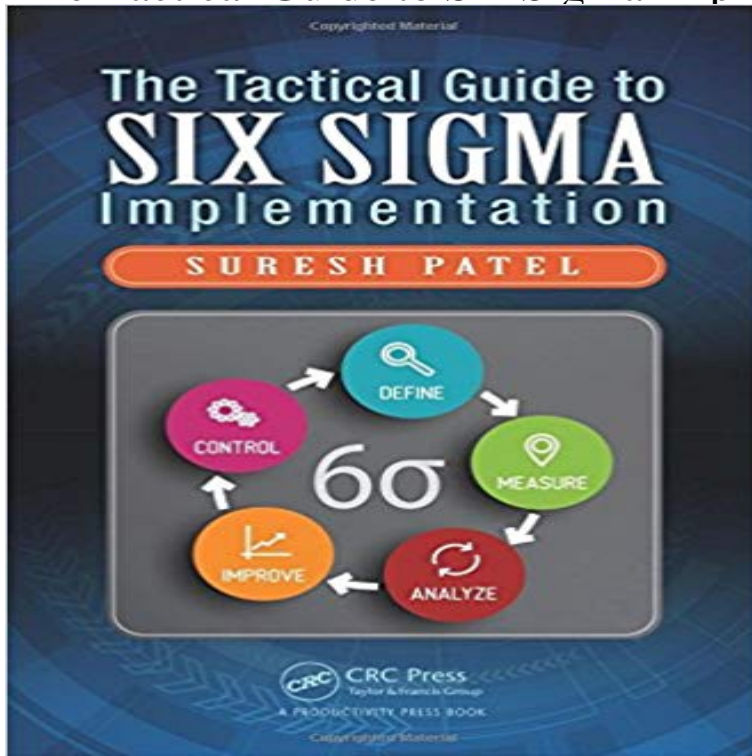


The Tactical Guide to Six Sigma Implementation



Books in the Quality and Business Excellence series can help readers enhance customer value and satisfaction by integrating the customer's voice into design, manufacturing, supply chain, and field processes. Although there are many Six Sigma books on the market, few clarify the essential aspects of its implementation across various industries. The Tactical Guide to Six Sigma Implementation fills this need. Simplifying a complex subject and removing the intimidation of using statistics, the book takes readers through the five phases of the Six Sigma methodology: Define-Measure-Analyze-Improve-Control (DMAIC). In ten clearly written and easy-to-understand chapters, readers learn the purpose of each phase and what activities must be performed in each phase. The book illustrates the layout of the interaction of organizational processes: defining product and information flows separately such that each process receives product or information and, after completion of the process, supplies the output to the next process. The author identifies organizational processes through turtle and SIPOC diagrams, defining the process owner, inputs and outputs, and process customer for each process. He also explains how to determine the measures and goals of the process, and how to document the process so that further process improvements can be implemented through management reviews. The text presents a comprehensive process control plan assessment to comply with automotive, aerospace, and all types of manufacturing and service processes. It details 17 global quality management system processes covering management responsibility, resource management, product realization policies, and management analysis and improvement policies. It also provides comprehensive root cause analysis and problem solving techniques. Numerous figures, charts,

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